




SCHOOL OF INFORMATION
UNIVERSITY OF MICHIGAN

Unlocking the Hidden Potential of Massive Open Online Courses

Tawanna Dillahunt,
Assistant Professor in UMSI
+ many collaborators
SLAM | November 21, 2014

Talk overview

- Motivation
- Initial studies of Massive Open Online Courses
- Phase I: Understanding learners with economic constraints
- Phase II: Understanding learners with economic constraints and those seeking employment
- Design Implications



At 23.1%, Detroit has the highest unemployment rate of the 50 largest cities in the country

(U.S. Department of Labor Statistics, 2013)

Detroit

- High unemployment
- Poverty
- Inadequate schooling
- Racially segregated neighborhoods resulting from white flight*



*The large-scale migration of whites of various European ancestries from racially mixed urban regions to more racially homogeneous suburban regions.

Initial studies of Detroiters

Interviews

- Barriers to getting ahead
- Employment strategies and other strategies to “getting ahead”

Surveys

- Technology access

Participatory design based studies

- Use of social capital to get through barriers described in interviews

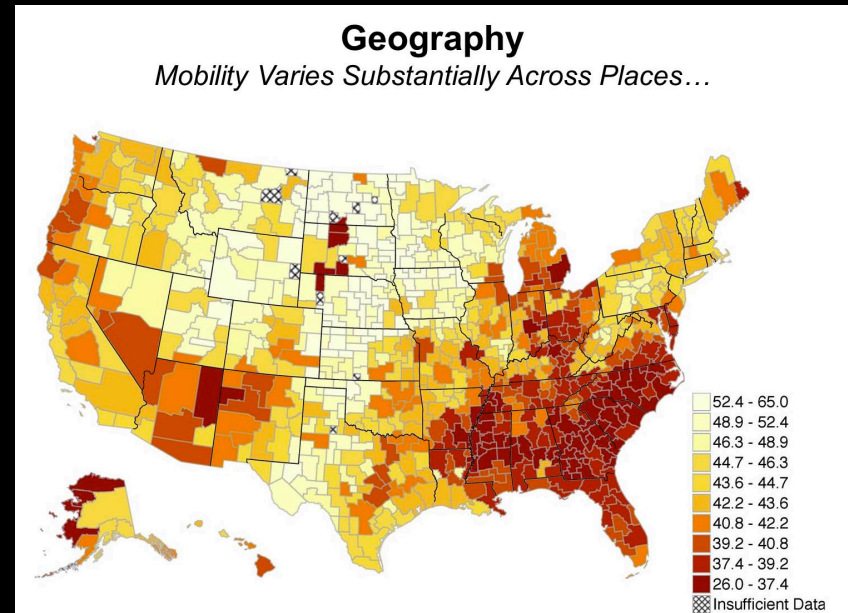
Making Connections (i.e., social capital)

Participants expressed a need to connect with people outside of Detroit (“bridging” social capital)



Predictors of upward mobility

- Less income inequality
- Less segregation
- Better schools
- Stable families
- Greater social capital



Map from: <http://www.equality-of-opportunity.org/>

(Chetty, Hendren, Kline, and Saez, 2013)

What do we know about MOOCs?

These courses are taken by well-educated, males, 26 or older, employed, from developed countries, and unlikely to encounter barriers related to the affordability of higher education

(Christensen et al., 2013)

What about the use of MOOCs among less advantaged populations?

San José State Udacity Plus Pilot

- Pilot 'for-credit' courses
 - College algebra
 - Entry-level math
 - Elementary statistics
- More at-risk students (majority not from SJS)
- Pass rates: 23.8% – 50.5%

From: Straumsheim, C. (August 28, 2013) "Boost for Udacity Project. Inside Higher Ed.
<http://techpresident.com/news/24190/san-jose-state-profit-online-experiment-fails>

Sebastian's Take



“These were students from difficult neighborhoods, without good access to computers, and with all kinds of challenges in their lives...*It's a group for which this medium is not a good fit.*”

As cited on: <http://www.fastcompany.com/3021473/udacity-sebastian-thrun-uphill-climb>

Sebastian Thrun
Co-Founder and CEO of Udacity
Founder of Google X

How could this medium be a better fit?

Research Questions

Phase I:

- How do the demographics of learners unable to afford formal education compare or contrast to other learners?
- How does the performance and engagement of learners unable to afford formal education compare or contrast to other learners?

(Dillahunt, Wang, Teasley, 2014)

[coursera](#) | [Global Partners](#)

[Courses](#) [Specializations](#) [Institutions](#) [About](#) | [Sign In](#) [Sign Up](#)



University of Michigan

Research Questions

Phase II:

- How are learners from unexplored populations leveraging MOOCs?
 - In terms of employment
 - In terms of networking
 - In terms of “getting ahead”
- How could MOOCs be improved to address these needs? (Dillahunt et al, *in submission*)

[coursera](#) | [Global Partners](#) | [Courses](#) | [Specializations](#) | [Institutions](#) | [About](#) | [Sign In](#) | [Sign Up](#)



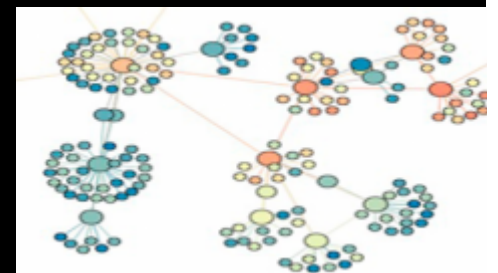
University of Michigan

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MOOCs at UM

- Fantasy & Science Fiction
- Internet History, Technology, and Security
- Introduction to Finance
- Model Thinking
- Securing Digital Democracy
- Social Network Analysis



Approach

Phase 1 - Quantitative approach:

- Explore existing learners that could not afford a formal education and identify differences between this group and others using descriptive statistics

Phase 2 - Qualitative approach:

- Conduct interviews of financially constrained learners and those seeking employment to understand whether and how MOOCs support employment

Phase I: Analysis of Coursera Pre-Course Surveys

- Demographics
 - Gender
 - Age
 - Highest level of education
 - Occupation
- Motivation for enrollment



The screenshot shows the Coursera website interface. At the top, the Coursera logo is on the left, and navigation links for "Global Partners", "Courses", "Specializations", "Institutions", "About", "Sign In", and "Sign Up" are on the right. Below the navigation is a large banner image of a library interior. Underneath the banner is the University of Michigan logo (a blue square with a yellow 'M') and the text "University of Michigan" followed by a short description: "The University of Michigan is a public research university located in Ann Arbor, Michigan in the United States." Below this are three course cards, each with a thumbnail image, a title, and a date:

Course Title	Date
Internet History, Technology, and Security	Jun 2nd 2014
Model Thinking	Jun 2nd 2014
Instructional Methods in Health Professions Education	Jun 2nd 2014

Motivations for enrollment

- Cannot afford to pursue a formal education
- Extending current knowledge of the topic
- Professional development
- Supplement other college/university courses
- General interest in the topic
- Interest in how these courses are taught
- Geographically isolated from educational institutions
- Decide if I want to take college/university classes on the topic

Limitations

- Respondents may not provide accurate, honest answers
- “Affordability” is relative and may be interpreted differently among participants
- Self-selection bias
- Only accessing those that have taken one or more UM Coursera course

Two groups

Target (e.g., cannot afford)



Comparison (all others)



Study Overview

Survey I:
Pre-course Surveys

Study Overview

Phase I: Target/Non-target Comparison

Survey 1:
Pre-course Surveys

Quantitative Analysis

Survey 2: Recruitment

Time: 3 minutes
Compensation: Raffle
Multiple drawings of \$50

Study Overview

Phase II: Employment opportunities



Time: 1-2 hours
Compensation: \$30
Method: In-person, Skype,
G+ Hangout.

Study Overview

Phase II: Employment opportunities



Findings

Phase I:

- Differences in group demographics
- Difference between group engagement and performance

Phase II:

- How does our “target” audience leverage MOOCs?
- Are they using MOOCs to network and “get ahead?”

Phase I: Data Sources

- Survey I: UM pre-course survey data
 - Demographics
 - Motivations for taking the course
- Online activities and course performance
 - Course materials viewed
 - Videos watched
 - Forum engagement



Demographic Differences: Target vs. Comparison

Out of 41,961 respondents	Total N	% response
Target group (not able to afford a formal education)	3,812	9.1%
Comparison group (all others)	38,149	90.9%
Significance	$Z=-583.47, p<.01$	

Takeaway: Target group significantly underrepresented

Demographic Differences: Gender

Out of 41,646 respondents	Total N	% response
Male	28,585	68.6%
Female	13,051	31.3%

Out of 41,550 respondents	Target (N=3,762)	Comparison (37,788)
Male	65.6% (N=2,467)	68.9% (N=26,053)
Female	34.4% (N=1,295)	31.1% (N=11,735)

Takeaway: Gender representation relatively the same across groups

Demographic Differences: Age

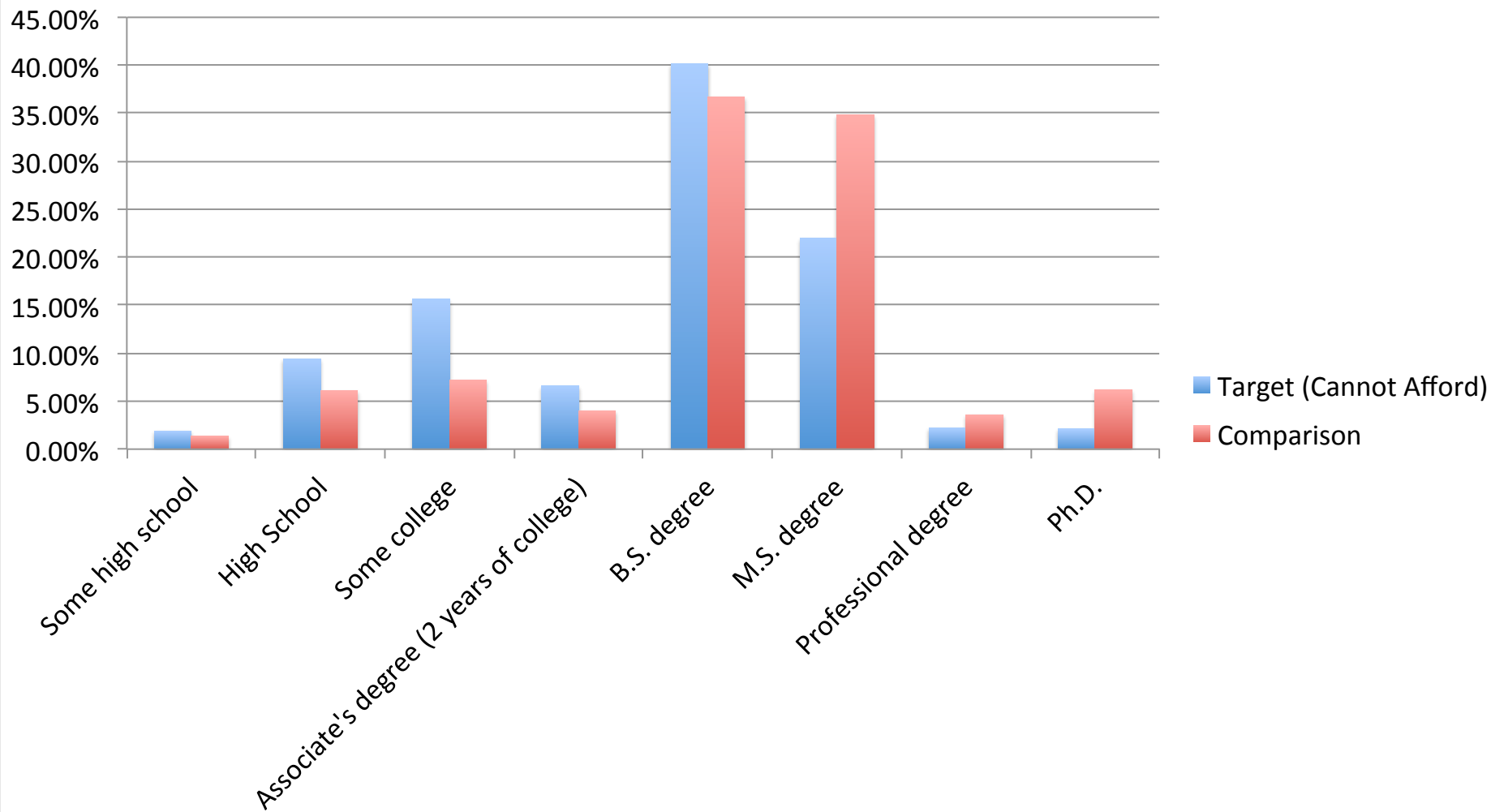
Out of 41,734 respondents	Total N	% response
25-34	16,603	39.8%
18-24	9,461	22.7%

	Target (N=3,798)	Comparison (37,855)
18-24	764 (20.1%)	8,678 (22.9%)
25-34	1,690 (44.5%)	14,883 (39.3%)
35-44	768 (20.2%)	6,893 (18.2%)

Takeaway: 25-34 year olds majority age group across all groups

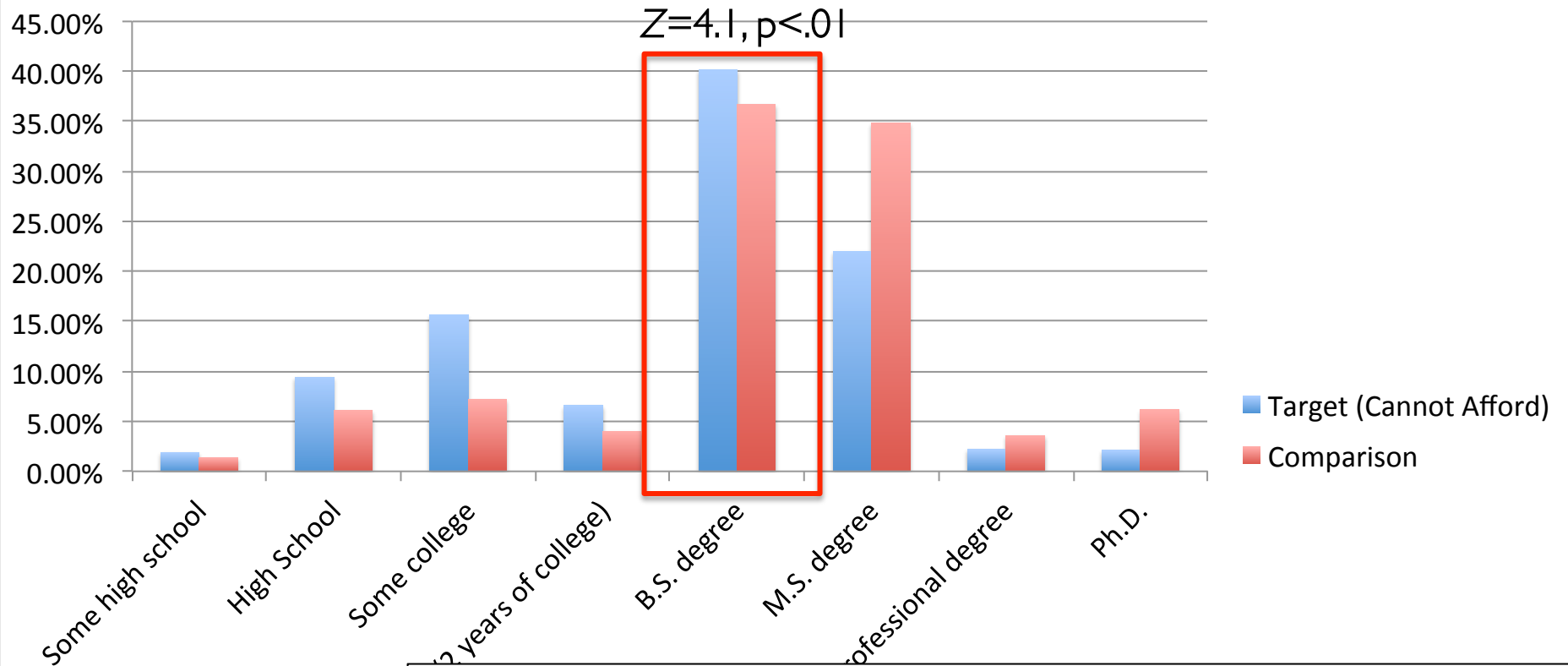
Demographic Differences:

Highest degree achieved based on ability to afford a formal education



Demographic Differences:

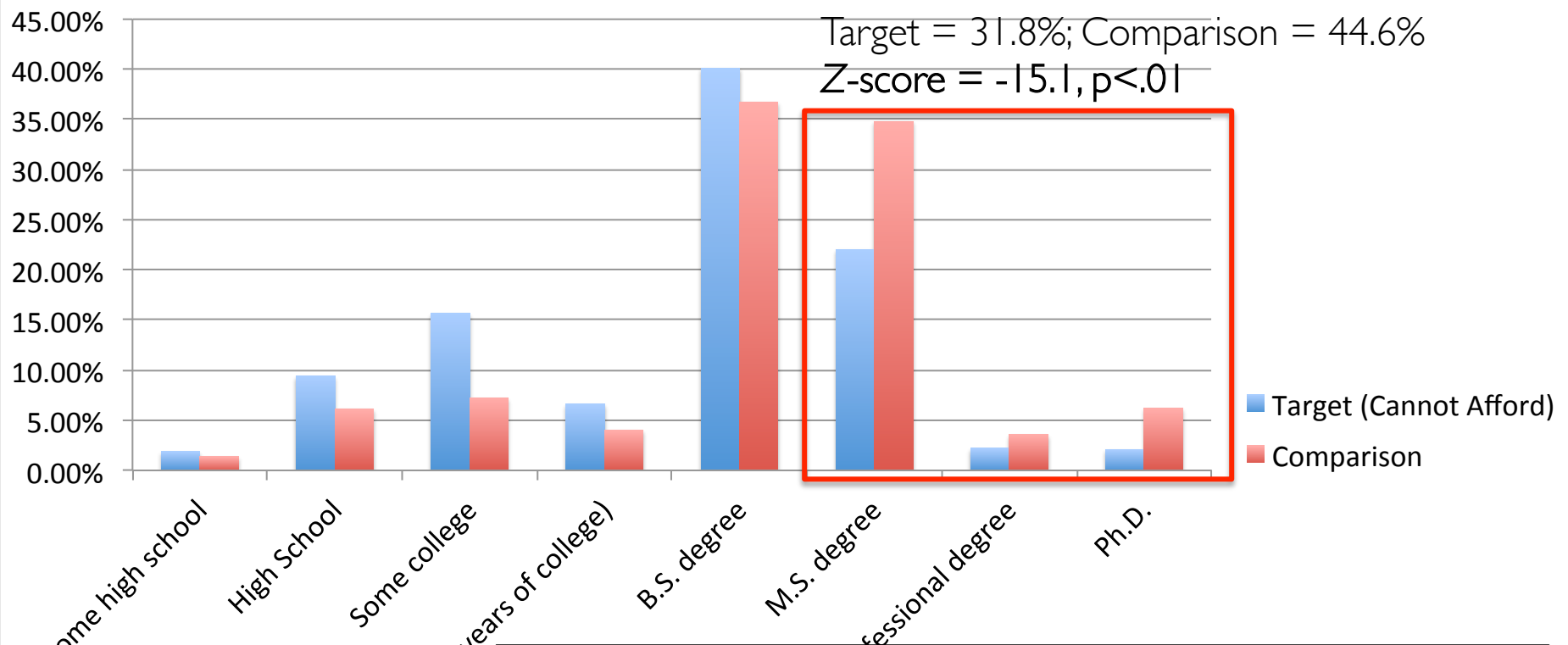
Highest degree achieved based on ability to afford a formal education



Takeaway: Target group has a statistically significant higher proportion of bachelor's degrees than those in our comparison group

Demographic Differences:

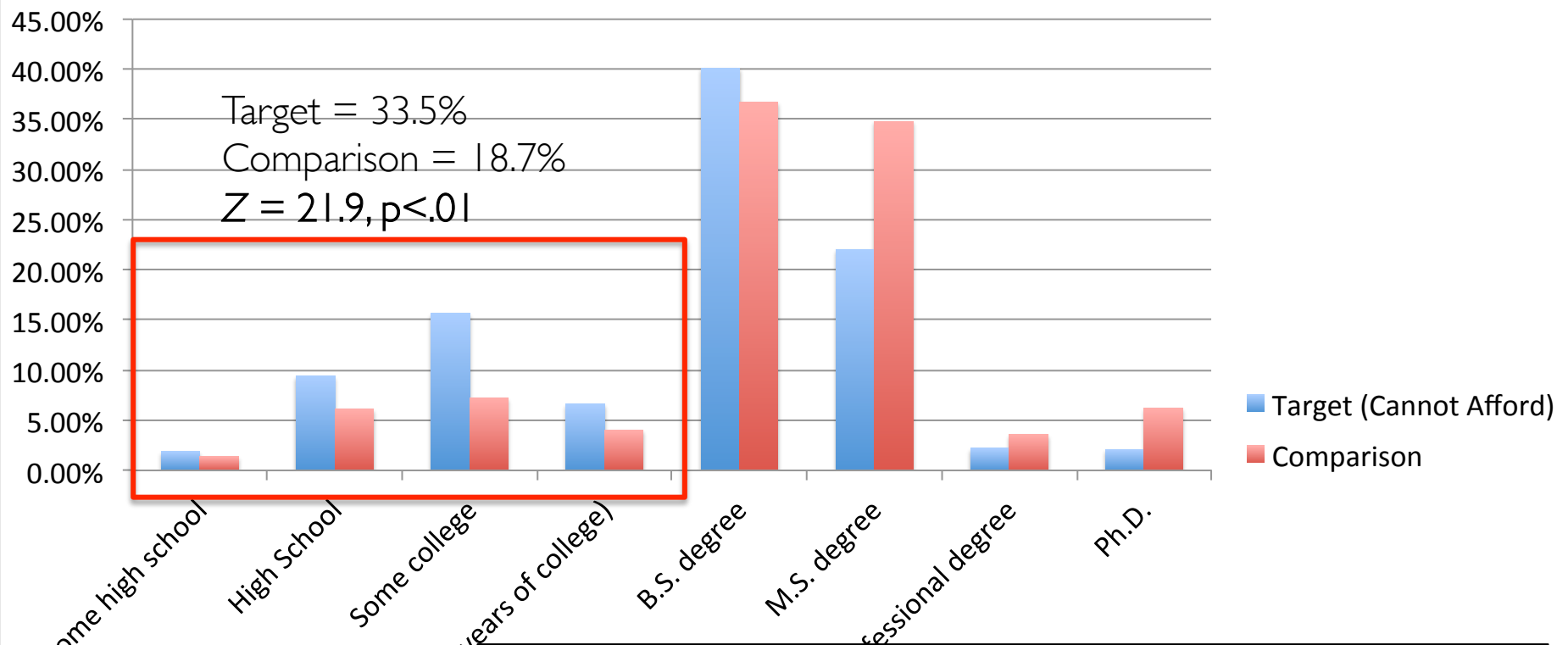
Highest degree achieved based on ability to afford a formal education



Takeaway: Comparison group has a statistically significant higher proportion of advanced degrees than our target

Demographic Differences:

Highest degree achieved based on ability to afford a formal education



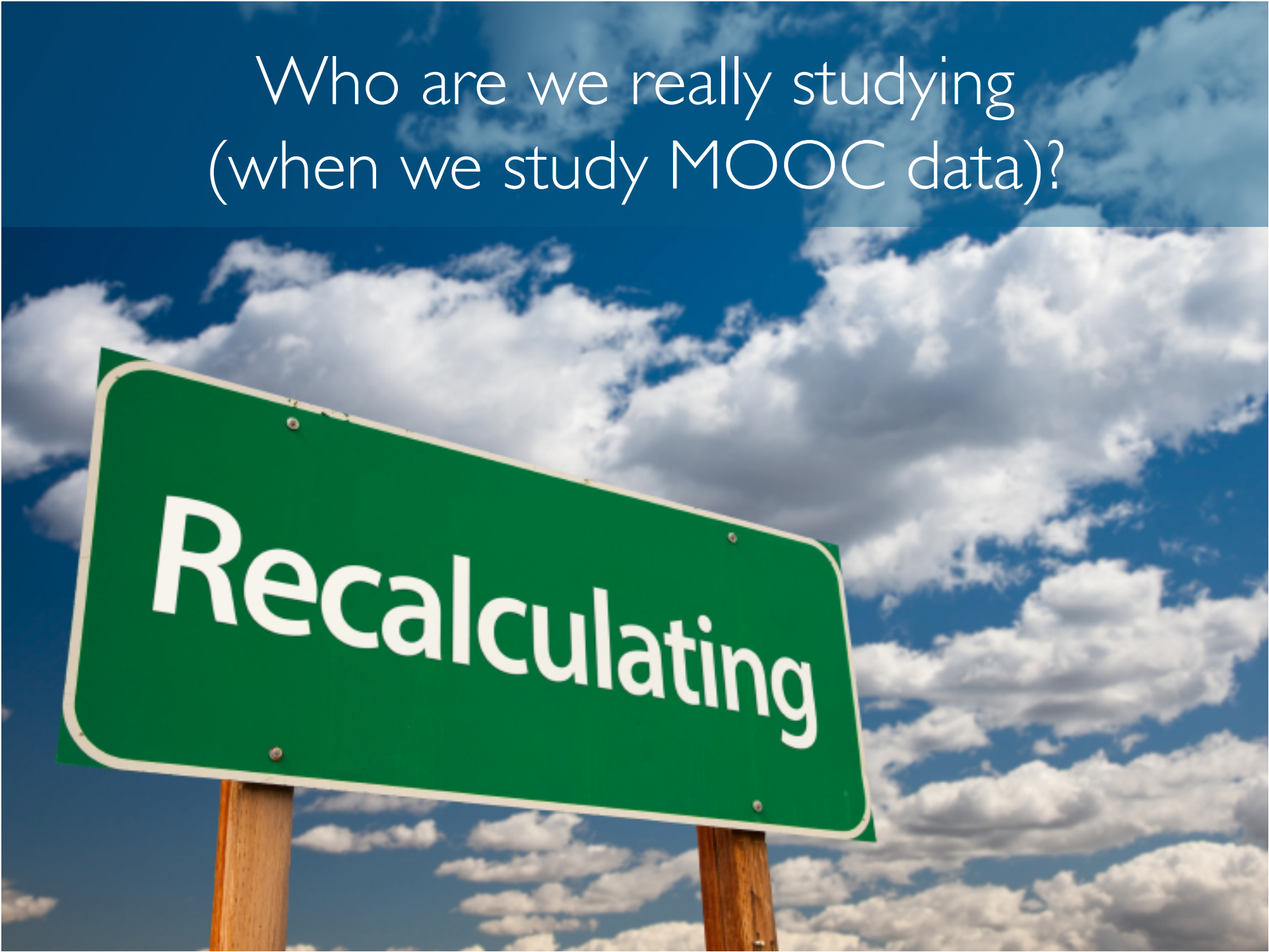
Takeaway: A statistically significant portion of the target group has less than a 4-year college degree than our comparison group

Demographics Summary

- Our target group was significantly underrepresented
- Even within the target group we are still reaching the same demographics
 - Males
 - Those ages 25-34
 - Majority holders of a bachelor's degree

Main finding: Demographics of both groups were similar to prior research findings: (well-)educated, males, 26 or older (Christensen et al., 2014)

Who are we really studying
(when we study MOOC data)?



Recalculating

One key finding about our target population...

Engagement

Participation (e.g., watching videos, completing assessments) among our target population (94.65%) was significantly less than participation among our comparison population (96.68%)

(36.58% vs. 19.24%, $z=21.07$, $p<.01$)

Performance

- Certificate of Completion
 - Successful completion of course and assessments completed (only applicable to those courses offering certificates)
- Certificate of Distinction
 - Based on academic achievement (receiving a minimum grade)



The image shows a screenshot of a Coursera certificate. At the top right is the Coursera logo with the URL coursera.org. Below it, the date "MARCH 06, 2014" is displayed. The main title is "Statement of Accomplishment" in a large, blue, serif font. A blue button with the text "WITH DISTINCTION" is highlighted with a red oval. Below this, the name "TAWANNA DILLAHUNT" is written in a large, blue, sans-serif font. The text "HAS SUCCESSFULLY COMPLETED THE UNIVERSITY OF MARYLAND, COLLEGE PARK'S ONLINE OFFERING OF" is followed by a colorful illustration of three orange, bear-like characters and various icons representing business and technology. To the right of the illustration, the course title "Developing Innovative Ideas for New Companies: The First Step in Entrepreneurship" is listed. Below the course title, a short description states: "This course explores how to identify and evaluate opportunities based on real customer needs, develop solid business models, and create successful companies." A signature of Dr. James V. Green is shown above a horizontal line. Below the line, the text reads: "DR. JAMES V. GREEN, MARYLAND TECHNOLOGY ENTERPRISE INSTITUTE, UNIVERSITY OF MARYLAND". At the bottom, a small disclaimer states: "PLEASE NOTE: THE ONLINE OFFERING OF THIS CLASS DOES NOT REFLECT THE ENTIRE CURRICULUM OFFERED TO STUDENTS ENROLLED AT THE UNIVERSITY OF MARYLAND, COLLEGE PARK. THIS STATEMENT DOES NOT AFFIRM THAT THIS STUDENT WAS ENROLLED AS A STUDENT AT THE UNIVERSITY OF MARYLAND, COLLEGE PARK IN ANY WAY. IT DOES NOT CONFER A UNIVERSITY OF MARYLAND, COLLEGE PARK GRADE; IT DOES NOT CONFER UNIVERSITY OF MARYLAND, COLLEGE PARK CREDIT; IT DOES NOT CONFER A UNIVERSITY OF MARYLAND, COLLEGE PARK DEGREE; AND IT DOES NOT VERIFY THE IDENTITY OF THE STUDENT."

Level of Completion based on Affordability

Level of completion based on affordability

Achievement Level	Target group		Comparison group	
	Count	Percentage	Count	Percentage
Certificate with Distinction	339	9.11%	2,274	6.09%
Certificate	716	19.24%	13,645	36.58%
None (e.g., did not complete)	2,757	71.65%	22,230	57.33%

Those in the comparison group had a statistically significant higher rate of completion than the target group.

36.58% vs. 19.24%, $z=21.07$, $p<0.01$

Level of Completion based on Affordability

Level of completion based on affordability

Achievement Level	Target group		Comparison group	
	Count	Percentage	Count	Percentage
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Certificate	716	19.24%	13,645	36.58%
None (e.g., did not complete)	2,757	71.65%	22,230	57.33%

Target group has a statistically significant higher rate of completing courses with distinction than the comparison group.

9.11% vs. 6.10%, $z=7.18$, $p<0.01$

Engagement and Performance Summary

Main findings about our target group

- Not spending as much time as comparison group watching videos
- Completing courses with significantly higher rates of distinction than the comparison group

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Phase II: Qualitative approach

Goals were to understand:

- How our “target” audience leverages MOOCs
- If they were using MOOCs to network and “get ahead?”

Survey 2: Recruitment

- Additional motivations
 - Increased chances for employment
 - For training purposes
 - Unable to afford a formal education
- Demographics
 - Employment status
 - Income
 - Zip code
 - Race
 - Age

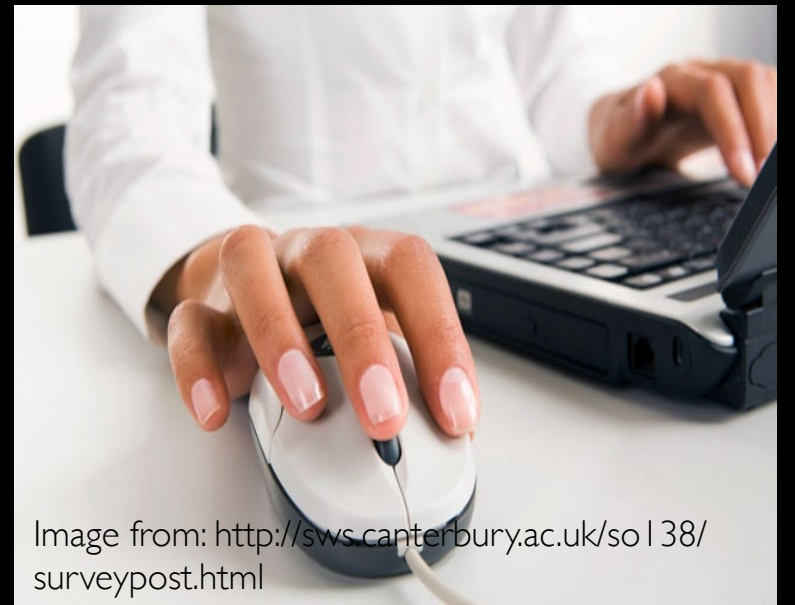
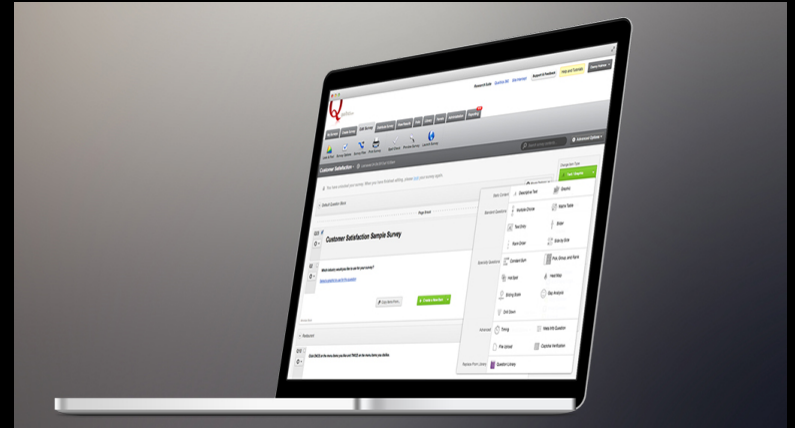


Image from: <http://sws.canterbury.ac.uk/so138/surveypost.html>

Semi-Structured Interviews

- General participant information
- Motivations for taking MOOCs
- Deeper probing about how they used MOOCs
 - Employment
 - Networking
- Discussed possible improvements



Image: Stockfresh / Illia Uriadnikov

Phase II Data Sources

- (Recruitment) Survey 2
 - Demographics
 - Motivations
- Interview transcripts and memos
 - Thematic analysis

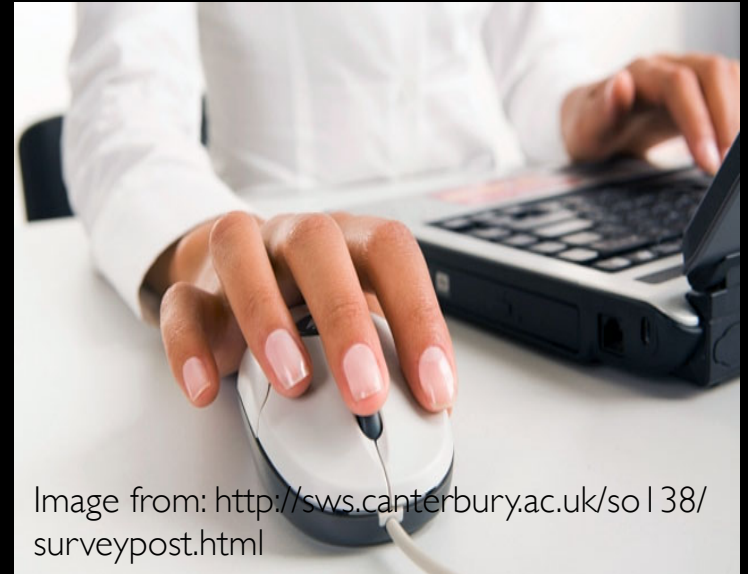
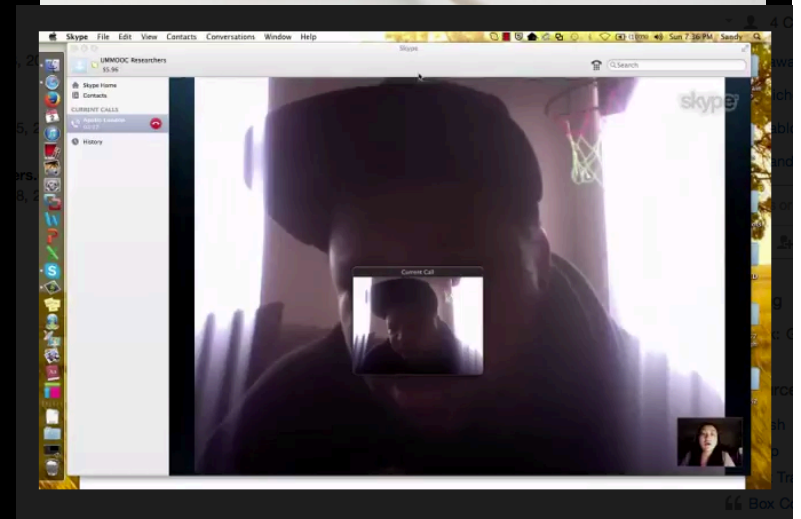


Image from: <http://sws.canterbury.ac.uk/so/38/surveypost.html>



Findings

- (Recruitment) Survey 2
- Interview Results
 - How did our “target” audience leverage MOOCs?
 - Were there signs of networking?

Survey results

Out of 6,535 surveys sent successfully	Total N	% response
Surveys completed	441	6.7%
Provided us with contact information to be interviewed	153	3.5%

Difficulties reaching our target population

- No time to interview?
- Could have infrequent access to the Internet or email may not be the best method of contact
- May dislike surveys
-



Our interviewees

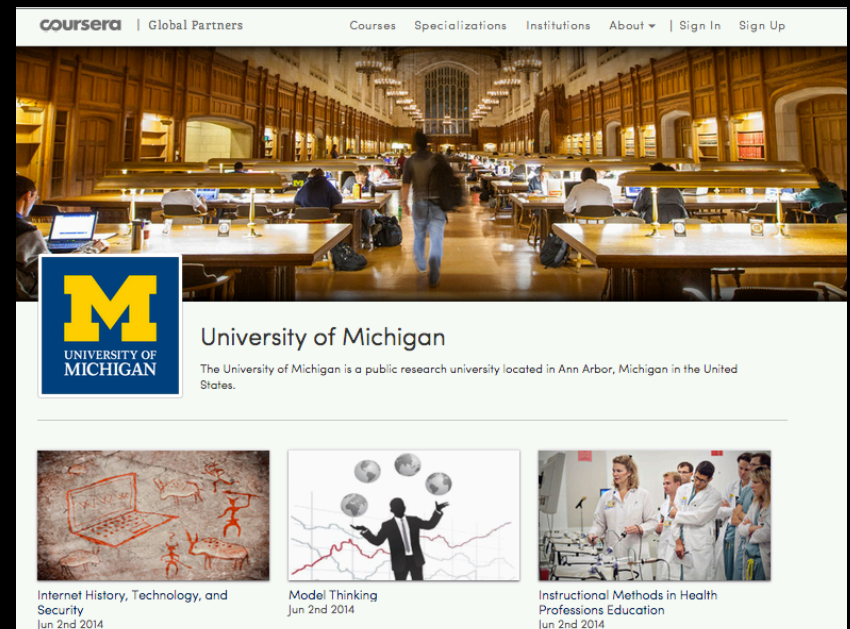
N = 22	Details
Gender	45% Female (N=10); 55% Male (N=12)
Age Range	21 to 63 (M=37 , s.d.=12)
Employment status	18 employed, 2 Seeking Employment , 1 Unemployed , 1 Not Seeking Employment
Income	\$20K or Less (N=7) ; \$20-30K (N=2) ; \$30-50K (N=7); 50-100K+ (N=6)
Race	3 African American/Black, 2 Hispanic/Latino/Other, 4 Asian, 10 White/Caucasian, 3 Undisclosed
Occupations	Systems admin, Translations director, Hospital admin, IT specialist, Freelance web designer , Defense Contractors, Tech writer , home maker , lab instructor , Software Engineer, Human resources

Findings

- (Recruitment) Survey 2 Results
- Interview Results
 - How did our “target” audience leverage MOOCs?
 - Were there signs of networking?

Characterization of learners

- Transitioning to new fields
- Looking to be promoted in their current field/job
- Looking for new positions in their current field/job
- Looking for a refresher in their current area of work

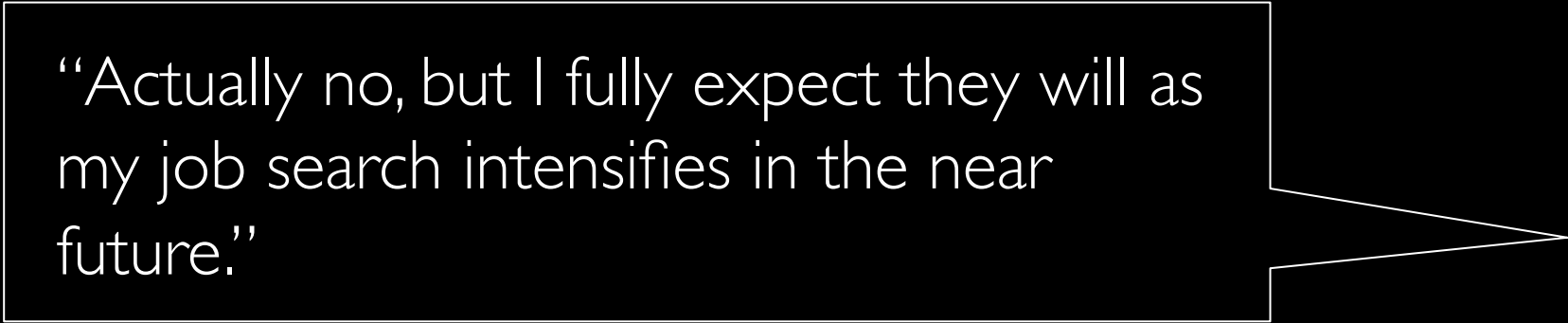


The screenshot displays the Coursera website interface. At the top, the Coursera logo is followed by "Global Partners" and navigation links for "Courses", "Specializations", "Institutions", "About", "Sign In", and "Sign Up". The main banner features a photograph of a large, historic library interior with wooden paneling and high ceilings. Below the banner is the University of Michigan logo, a blue square with a yellow "M" and the text "UNIVERSITY OF MICHIGAN". To the right of the logo, the text reads "University of Michigan" and "The University of Michigan is a public research university located in Ann Arbor, Michigan in the United States." Below this, three course cards are visible, each with a thumbnail image and text: "Internet History, Technology, and Security" (Jun 2nd 2014), "Model Thinking" (Jun 2nd 2014), and "Instructional Methods in Health Professions Education" (Jun 2nd 2014).

No tangible evidence of career placement

Three responded affirmatively that MOOCs helped them shift to a new job **but** when probed, they were only hopeful

“Actually no, but I fully expect they will as my job search intensifies in the near future.”



Tangible benefits in *current* positions

- Enhanced credibility
- A greater understanding of how things worked in their existing companies
- Improvement in current skillsets on the job (e.g., statistics, entrepreneurial skills)

Adding MOOC-related information to resume?

No	Yes
68.2% (N=14)	31.8% (N=7)

Why not?

I don't think that right now someone could go through and spend two years on Coursera...I think they would learn as much as anyone else in a normal university setting but the way that corporate America is set up, if you walk out and show someone a list of Coursera classes that you've taken, that's going to be less meaningful than an accredited university.

Summary

Great education platform that provides some benefits to those looking to strengthen their job skills. The general perception, however, is that MOOCs are not accepted/respected among employers

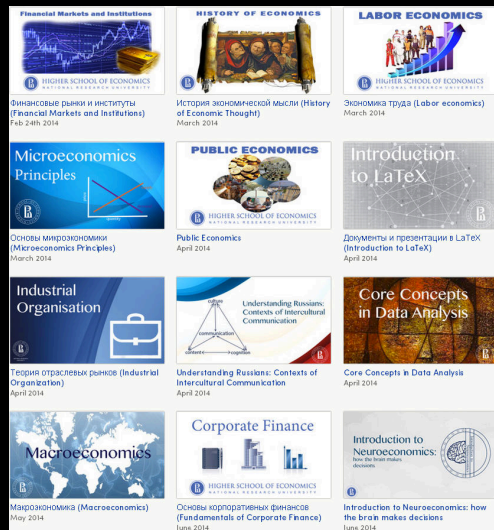
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How do we improve?



Categories of Improvements



Courses



Course Content



Provider/Platform

Central theme: Communication/Networking

- Soft skills such as communication (courses)
- Evidence of skills (e.g., project and portfolio-based courses) (content)
- More collaborative work (courses + content)
- Improved networking features (platform/provider)
- A persistent networking community (platform/provider)

Takeaway

“...I think that the biggest thing that's missing from the online experience is the opportunity to sit down and maybe work on projects together.”

The image features a network diagram on a light blue background. Numerous stylized human figures are arranged in a grid-like pattern. Most figures are blue, but one figure in the center is red. Each figure is enclosed in a small circle, and these circles are interconnected by a network of dashed lines, representing communication or networking. The overall scene is set against a backdrop of a larger, blurred network of similar figures.

Did networking/communication occur
among our interviewees?

Quinones & Dillahunt, under review

How did you learn about MOOCs?

- 27.3% (N=6) learned about MOOCs through someone in their networks (e.g., friends, co-worker, church)
- 72.7% (N=16) learned about MOOCs through mailing lists and websites

Use of Coursera's social features

- Only 27.3% (N=6) were frequent forum posters (e.g., at least 5 times per course)
- No one
 - Participated in Meetups
 - Took courses with friends
 - Used MOOCs for networking*

*Though many elaborated that the concept of networking via MOOCs had never occurred to them



A lack of posting

- Personal preference: something about the learner prevents the learner from posting.
- Group dynamics: Something about the group dynamic prevents the learner from posting.
- The medium: Something about the forums, messages, etc., prevents the learner from posting.
- Course expectations: The requirements do not encourage the learner to post.

Summary

MOOC social features are underutilized;
MOOCs are not perceived as a platform
for connecting to others.

The potential

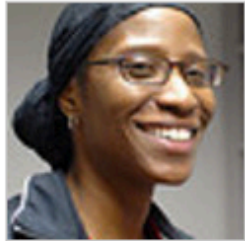


Tangible benefits in *current* positions

- Enhanced credibility
- A greater understanding of how things worked “on the job”
- Improvement in current skillsets on the job (e.g., statistics, entrepreneurial skills)

Connecting via MOOCs

I think have something so that people can really link to other people besides a message board...



Edit Profile

Tawanna Dillahunt

 Ann Arbor, MI

I'm passionate about learning and would love to connect with other Ann Arborites or Detroiters interested in taking a course together. I'd be up for taking a course in Data Science, Startup Engineering, Model Thinking, Business Courses, you name it--as long as it's doable :).

My Courses




Statistics One

Sep 3rd 2012




Social Network Analysis

Oct 7th 2013



A Beginner's Guide to Irrational Behavior

Mar 25th 2013



A Beginner's Guide to Irrational Behavior

Mar 11th 2014



Developing Innovative Ideas



Startup Engineering



Former cashier at Trader Joes in Ann Arbor
 Former GM employee
 Currently a first line GM Manager

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Developing Innovative Ideas



Startup Engineering



Tawanna Dillahunt

 Ann Arbor, MI



All star Mentor

[Edit Profile](#)



Provides timely feedback

Learners in your area looking for mentorship



Sharon W
Flint, MI
[Connect](#)



Renee S
Southfield, MI
[Connect](#)



Aaron K
Detroit, MI
[Connect](#)

Coursera Specializations

Specializations

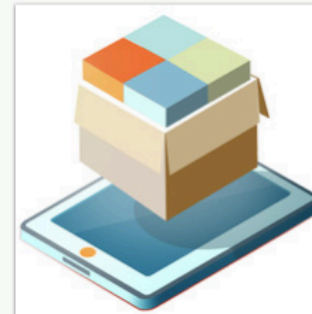
Master a skill with a **targeted sequence of courses**
Apply it in a **final project**



Data Science
Johns Hopkins University



**Entrepreneurship:
Launching an Innovative
Business**
University of Maryland, College
Park



Digital Marketing
University of Illinois at Urbana-
Champaign



Data Mining
University of Illinois at Urbana-
Champaign



Coursera Specializations

Specializations

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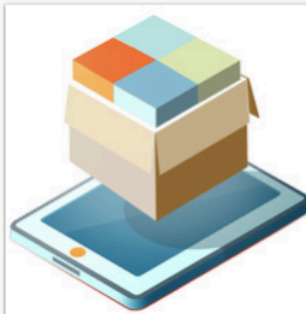


Renee S.
Southfield,MI



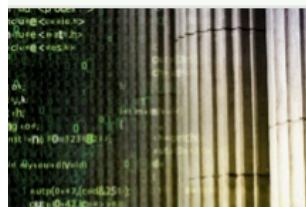
**Entrepreneurship:
Launching an Innovative
Business**

University of Maryland, College
Park



Digital Marketing

University of Illinois at Urbana-
Champaign



Aaron K.
Detroit,MI

Potential

- Potential to connect non-homogenous groups
 - Connecting highly educated with less educated groups and vice versa
 - Increases exposure
- Existing MOOC learners could provide references to those with limited connections
- Opportunities to advise and offer mentorship, which could be resume boosters

A close-up, low-angle shot of a person's hand holding a pen over a document. The scene is dramatically lit from the side, creating a strong shadow and highlighting the pen and the text on the page. The background is dark and out of focus.

What other hidden opportunities exist in
Massive Open Online Courses?

Thank you!

Questions?



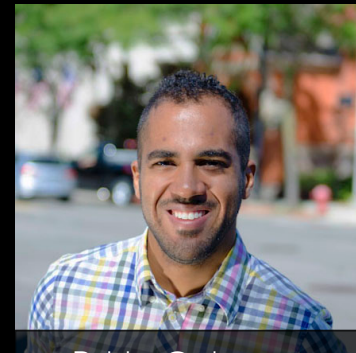
Michelle Fiesta
MSI



Brian (Zengguang) Wang
M.S. Applied Statistics



Sandy Ng
(Future MSI)



Pablo Quinones
Ph.D. in SI



Tawanna Dillahunt
(PI)



Stephanie Teasley
(Co-PI)

BILL & MELINDA
GATES *foundation*